



## **Quarter 4 Progress Report – April - June 2008**

This is the Midland Cancer Network's (MCN) progress report covering quarter four period 1 April 2008 – 30 June 2008. This report builds on previous reports and summarises progress to date on the MCN work programme.

### **Midland Cancer Network Management team**

- Dr Charles De Groot was appointed as the Network Clinical Director, effective 16 June 2008 following the resignation of Dr Jeremy Long.
- Caleb Lewis, Service Improvement Facilitator with an inequalities portfolio commenced 14<sup>th</sup> April 2008.
- Mariah Hudler (currently AYA OHS project officer) has accepted fixed term contract until 30 June 2009 to predominately support the implementation of the Breast Cancer plan recommendations.
- Margie Hamilton, project officer joined the team 28<sup>th</sup> April 2008 on a fixed term contract until 30 June 2009 to assist the manager with the operating framework and strategic plan.
- Jana Rowlands, part time personal assistant resigned 29<sup>th</sup> May 2008. Recruitment has commenced for a full time administrator for the network.
- Work continues towards relocating the network team to 198 Pembroke Street, however there have been delays.

### **Midland Cancer Network Executive Group**

- Mary Smith General Manager planning and funding joined the Executive group as lead Midland GM planning and funding. In addition the Network Manager has a regular access to the monthly Midland GM planning and funding forum
- Diana Bowen Waikato / BOP Cancer Society resigned 23<sup>rd</sup> June 2008, and recruitment for replacement is in progress
- Roy Harr has been appointed as the consumer representative on the executive. Roy Harr and Bubsie Macfarlane were to attend Cancer Voices training for the network, however this has been cancelled.

- Provided comments on the Ministry Crown Funding Agreement variation for the Regional Cancer Network for the next three years.

### **Early Stage Breast Cancer**

- Midland early stage breast cancer mapping report of findings and action plan has been published and distributed
- An integrated service team has commenced (June 2008) work with key stakeholders on the key attention area 3 – stereotactic biopsy, utilising the Health Round Table Lean Thinking training programme.

### **Patient Mapping Work Programme**

- Lung service and patient mapping project scope endorsed and the work programme has commenced
- Midland regional Lung cancer workshop scheduled for 10<sup>th</sup> November 2008.

### **Non-Surgical Cancer Treatment Work Group**

- Review of progress against the non-surgical cancer treatment service plan for the Midland region (2004. Barber, J.) has been completed (appendix a). The review identified that 12 of the 27 recommendations have been achieved and remainder are in progress.

### **BOP Resident Medical Oncology / Haematology Service**

- Resident Medical Oncology / Haematology Service in Tauranga model of care and business case published and distributed.
- BOP DHB established Technical Advisory Group – Cancer control to focus on local DHB cancer control action plan.
- The first medical oncologist mid January to end of June has seen 116 new patients and 407 follow-ups in Tauranga and Whakatane. Local CME with GPs and hospital staff happening. Fortnightly full day CME at Waikato regional cancer centre. Met with Waipuna Hospice to strengthen relationships and link services.
- Recruitment for the second medical oncologist and haematologist has commenced. Planning to employ a house officer from August 2008 to assist with the inpatient referrals workload. Considering GPSI to assist with medical oncology follow-ups.
- The Tauranga cancer centre is due to open late August / September.

### **Network Operating Framework**

- Communications plan recommendations:
  - development of electronic stakeholders masterlist has commenced
  - network logo developed
  - fact sheets developed for service and patient mapping, inequalities project, AYA OHS
- The review and analysis of the Maori governance and participation framework for the network has been completed. Included in this review were Pacific people and refugees and new migrants.

- MCN consumer participation framework plan developed, with progress on;
  - executive group consumer representative position description developed
  - network supported two consumers to attend the Cancer Voices training programme, however this has since been cancelled
  - process for consumer payment policy developed and implemented
- MCN Payment Policy for Stakeholder Participation and Consultation developed.

### **Regional Strategic Plan**

- The four regional cancer networks discussed how to achieve a comprehensive and standardised cancer control health needs assessment that has a consistent view for district and regionally, to enable analysis across districts. The result of this discussion and subsequent discussions at a regional level indicate that each network will develop the health needs assessment component separately. The midland network will need to consider how to approach this piece of work.
- The New Zealand Cancer Control Steering Group is completing a national update on progress for each goal every six to eight weeks. The MCN is using this national overview as a starting point to review where the region is at with implementation of the NZCCS Action Plan and local DHB cancer control plans.
- Goal 1 – Primary Prevention - Consultation has commenced with;
  - Waikato / BOP Cancer Society
  - Waikato Primary Health Organisation
  - Midland region HEHA project managers
  - Waikato DHB Population Health Service
  - Toi te Ora Services
  - Some of DHB planning and funding portfolio managers – primary, inequalities
  - Western BOP PHO
  - Correction services
  - National drug needle exchange programme
  - Plunket

### **Adolescent / Young Adult Oncology / Haematology Service**

- Clinical nurse specialist has commenced service delivery.
- AYA OHS work group established in March 2008.
- Meet with Fertility Associates to review current service provision, discuss identify gaps to services for females and possible solutions for a way forward.

- Discussion with Starship regarding clinical trial access for 15 – 17 year old AYA.
- Reviewed Waikato MDT practices in relation to AYA.
- Developed and commenced an AYA OHS training programme at the tertiary level at this point in time.
- Adult and paediatric AYA OHS workforce stocktake completed.
- Progress report and findings will be reported July – August.

### **Palliative Care**

- DHB planning and funding portfolio managers, service manager Waikato and network manager meet to discuss and understand the requirements of the palliative care CFA and agree a way forward
- All districts have 24/7 nursing support and advice in place lead by local Hospices
- Waikato and Lakes districts have 24/7 medical support and advice services in place
- Midland palliative care project scope and fact sheet developed to advance the additional specialist palliative care service specifications (SPCSS) new service components;
  - MCN will facilitate a collaborative approach to implement the end of life Liverpool Care Pathway (LCP), arrangements have been made to invite Theresa MacKenzie lead LCP facilitator Arohanui Hospice to lead the session 1<sup>st</sup> August 2008
  - MCN will facilitate a nursing group and a medical group to build on existing education framework and resources
  - Each district portfolio manager will complete a gap analysis for their area. They will compare current specialist palliative care services against the required service components of the SPCSS.
- At the request of Waipuna Hospice Trust the network manager and clinical director meet to discuss the direction and support of the network in relation to palliative care.
- A stocktake of palliative care education and support needs for Maori providers within the Waikato DHB district has been completed.
- Waikato has released one off palliative care scholarship funds to support the advancement of end of live programme and education and support for generalist palliative care providers;
  - nursing scholarship funds for developing generalist palliative care education package and resources and advancing implementation of the end of life Liverpool care pathway (July – December 2008)
  - general practice scholarship to review and analysis the gold standards framework and application to the Waikato (July – December 2008), unfortunately no applications were received.

### **Gynae-Oncology**

- Waikato appointment for a Gynae-Oncology nurse co-ordinator in progress
- An integrated service team assisted Waikato womens service to value stream map specimen and referral tracking process for colposcopy. As a result of this review the team was able to identify the ability to reduce the wait time for women from 84.59 working days to 10.07 working days. This will result in use of fewer human resources and effort of duplication. The future state process will eliminate wait time of typing due to medical typist shortage by implementing colposcopy software. The future state process could reduce the number of stakeholders from three to two, streamlining a complex process and eliminated duplication of steps between stakeholders. Added benefit is that all stakeholders are aware of the total system and processes.

### **Care Co-ordination**

- Waikato appointments for: Colorectal nurse co-ordinator (1.0 fte); Gynae-Oncology nurse co-ordinator (0.5 fte); MDT co-ordinator (0.5 fte) in progress
- Waikato care co-ordination database project is a quality initiative to improve care, timeliness and monitor waiting times to standards has completed phase 2
- The network hosted Dr Christine Mercer presentation on “being there when ones spouse is hospitalised in a non-local tertiary centre – when the sick spouse has cancer” (8<sup>th</sup> May 2008)
- A new Hamilton Cancer Society liaison nurse has been employed to support people staying at the Lion’s cancer lodge and to cover the Coromandel and Taumarunui area. A new Tauranga Cancer Society nurse started 26<sup>th</sup> May 2008.
- Waikato has implemented a nurse led breast cancer support and assessment clinic.
- Lakes hospital and community care co-ordinators (Cancer Society and Te Kahui Hauora) meeting regularly.
- Te Kahui Hauora launched cancer survivorship ‘Matariki’ photo calendar on 28<sup>th</sup> June 2008.

### **Inequalities**

- The four NZ regional cancer networks developed inequalities project brief, fact sheet and position description, consultation occurred within network’s and peer reviewed by experts
- As indicated above the MCN service improvement facilitator who will hold an inequalities portfolio has been recruited and orientation completed.
- The Midland Cancer Network will host an inequalities and patient mapping network management team workshop (14<sup>th</sup> August) planning has commenced
- As indicated above the review and analysis of the Maori governance and participation framework for the network has been completed
- A stocktake of palliative care education and support needs for Maori providers within the Waikato DHB district has been completed.

## **Other**

- Presentation and discussion with Western BOP PHO Kaitiaki Cancer Nursing Services
- There is a planned visit (August) by the Victorian State Government Human Services Department to explore the feasibility of adopting the Patient Management Frameworks. This will be done in conjunction with the MoH cancer team and the regional cancer networks.
- Ministry of Health announced HPV vaccination programme effective 1 September 2008.
- Cancer and Palliative Care Information Systems – The network manager attended workshops facilitated by the Ministry National System Development Programme to complete an investment logic map and a prioritisation map the basis for an investment concept brief to advance the Northern regional cancer and blood service case for a non-surgical cancer patient management system.
- Network presentation<sup>1</sup> to the Cancer Control Council (CCC) Board on the network governance structure, progress to date, 2008-09 work programme and challenges.
- Participation in the CCC Planning and Priority Setting Workshop 20<sup>th</sup> June 2008 with guest international speaker Dr Stuart Peacock. The NZCCS Action Plan is up for review and planning for 2010-15 and the workshop was a mechanism to explore alternative approaches for that pivotal planning process.
- The MoH are providing support for the ongoing development of regional cancer networks through support of a regional network leaders study visit to review cancer networks in the UK later in 2008, planning has commenced.
- Network contributed to the Ministry of Health ‘Cancer Connections’ winter edition newsletter and to the Cancer Society annual report.

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<sup>1</sup> 19 June 2008

## **Attachment One**



### **Report on progress with implementing the Non-Surgical Cancer Treatment Service Plan for the Midland region**

**26 May 2008**

#### **Introduction**

This report presents the progress that has been made with implementing the recommendations made in the Non-Surgical Cancer Treatment Service Plan for the Midland region (Barber J, 2004) and its subsequent implementation plan (Hewitt J and Scanlan L, 2005).

#### **Background**

The Midland DHBs regional CEO group mandated that non-surgical cancer treatment services should be planned at a regional level.

The regional service plan for non-surgical cancer treatment services was based on international and New Zealand guidelines for best practice and included twenty-seven recommendations that were categorised into eight work streams.

In 2005 the service plan recommendations were prioritised and an implementation plan was subsequently developed which identified the specific tasks required to work towards achieving the recommendations, milestones, responsibility and timeframe for implementing the tasks.

A funding assessment was also undertaken of the cost to DHBs of implementing the recommendations in the regional service plan. The cost to implement the service plan based on the recommendations within the original plan was estimated at around \$17.5 million over a five to seven year period (based on assessment back in 2005). There was no funding attached to the service plan and its implementation plan. It was acknowledged that the cost of implementation of the plan may be greater than the revenue available and prioritisation of the recommendations and a phased approach to implementation would be required and dependent on the funding available.

The Midland DHB regional CEO group endorsed the establishment of a Midland network group to commence implementation within allocated resources. The following section summaries the progress to date.

## Discussion

There were 27 recommendations made in the Non-Surgical Cancer Treatment Service Plan for the Midland region of which:

- 12 have been achieved
- 14 are in progress
- 1 has not been progressed at this stage.

The one recommendation that has not been progressed relates to planning for a 5<sup>th</sup> LINAC. This recommendation is discussed further under equipment.

See Appendix One for more detailed information about progress with implementing each of the recommendations.

The regional service plan listed the recommendations under eight work streams:

- Patient-focus care co-ordination
- Integrated care
- Role delineation
- Leadership
- Contracts
- Information Systems
- Equipment
- Workforce

### **Patient-focus care co-ordination**

This work stream details three recommendations to be actioned. One of the recommendations has been achieved. The other two recommendations are in progress.

#### *Key achievements*

- Appointment of cancer care co-ordinator positions at all of the participating DHBs
- Development of Midland Cancer Network care co-ordination framework
- Establishment of a regional cancer care co-ordinators forum
- Employment of Māori Cancer Nurse specialist at Lakes DHB
- Pilot project to provide community based cancer support service for Māori patients in the Lakes DHB area

### **Integrated care**

This work stream details two recommendations to be actioned of which both are in progress.

#### *Key achievements*

- Recruitment process in progress for MDT Co-ordinator for Regional Cancer Centre
- Telemedicine equipment purchased for Te Kaha and Opotiki, Bay of Plenty DHB

- Development of a Midland Cancer Network multidisciplinary team framework (on 2008/2009 work programme)

### **Role delineation**

This work stream details one recommendation to be actioned which has been achieved.

#### *Key achievements*

- Establishment of resident medical oncology and haematology service at Tauranga Hospital, Bay of Plenty DHB
- New chemotherapy suite at Whakatane Hospital, Bay of Plenty DHB
- Resumed chemotherapy administration at Taupo Hospital, Lakes DHB

### **Leadership**

This work stream details four recommendations to be actioned of which all have been achieved.

#### *Key achievements*

- Establishment of the Midland Cancer Network
- Regional cancer work groups established as required (adolescent/young adult, non-surgical cancer treatment service, care co-ordination, palliative care)
- Cancer champions appointed at each of the participating DHBs
- Regional Clinical Director of Midland Cancer Network funded and appointed

### **Contracts**

This work stream details five recommendations to be actioned. Two recommendations have been achieved and the other three are in progress.

#### *Key achievements*

- Chemotherapy is now coded as haematology or medical oncology
- Initiated a coding split for medical oncology and radiation oncology FSAs and FUs
- Introduced regular reporting and active management of haematology waiting lists

### **Information Systems**

This work stream details two recommendations to be actioned of which both are in progress.

#### *Key achievements*

- Better access to clinical information for visiting specialists working off-site
- Waikato DHB is scoping the development of a cancer care co-ordination (patient tracking) system

## Equipment

This work stream details two recommendations to be actioned. One recommendation is in progress and the remaining recommendation has not been progressed.

### *Key achievements*

- 4<sup>th</sup> LINAC and new CT scanner both operational which has resulted in greater capacity to provide services

## Workforce

This work stream details eight recommendations to be actioned. Four of these have been achieved and the other four recommendations are in progress.

### *Key achievements*

- Recommended staffing levels met for haematologists and radiation oncology staff
- Appointment of a regional oncology liaison nurse
- Appointment of cancer clinical nurse specialists at Waikato (breast, breast screening, colorectal, adolescent and young adult, gynaecology. Lung and haematology nurse specialists already appointed.), Bay of Plenty and Lakes DHBs

## Overall Progress

Good progress has been made with the implementation of the recommendations made in the regional service plan for non-surgical cancer treatment services. The regional service plan has provided a framework for guiding regional and local activities and unifying efforts to improve the delivery of non-surgical cancer treatment services across Bay of Plenty, Lakes and Waikato DHBs. The progress is shared across all of the participating DHBs. The participating DHBs are on track to successfully complete the implementation of the recommendations which are still deemed appropriate by 2010.

The on-going work related to non-surgical cancer treatment is incorporated into the Midland Cancer Network 2008/09 work plan. Key areas of focus are:

- Resident medical oncology and haematology service at Tauranga
- Radiation therapy target
- Oncology nurses and chemotherapy chairs

## Attachments

Appendix One: Detailed monitoring report on progress with implementing recommendations made in the Midland region non-surgical cancer treatment service implementation plan 2005 -2010